



Report of the Head of Scrutiny and Member Development

Adult Social Care Scrutiny Board

Date: 22nd September 2010

Subject: DRAFT Terms of Reference - Inquiry into The Future of Residential Care Provision for Older People in Leeds.

Electoral Wards Affected:

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

1.0 INTRODUCTION

1.1 At the June 2010 Adult Social Care Scrutiny Board meeting members expressed their desire to conduct an inquiry into the future provision of Residential Care Services in Leeds. The long term provision for residential care services is due to be reviewed during 2010/11 and beyond as part of the overall modernisation of Adult Social Care Services. It is appropriate for the Scrutiny Board (Adult Social Care) to conduct an inquiry at this juncture in order to influence decision making and assist with policy development which will ensure effective service delivery and value for money.

Members of the Adult Social Care Scrutiny Board are now asked to consider the proposed terms of reference.

1.2 Guidance has been sought from the Deputy Director – Strategic Commissioning, in order to recommend specific areas of focus for the inquiry.

1.3 In line with Scrutiny Board Procedure Rule 13.3 the views of the relevant Director and Executive Member have been sought and views will be communicated to the Board by the Principal Scrutiny Advisor.

2.0 SCOPE OF THE INQUIRY

2.1 It is recommended that the inquiry focuses on the current provision of Residential Care and the requirement for modernisation to meet customer demand whilst providing a quality service and value for money. The Board should pay particular attention to to:

- Current Residential Care Service provision across the City and aspirations for the future.
- Anticipated customer demand (both long and short term)
- Council provided Residential Care, Commissioned Private Sector Care, Quality, Sustainability and Value for Money

- Working with Partners and Future Commissioning/De-commissioning.

3.0 TIMETABLE FOR THE INQUIRY AND SUBMISSION OF EVIDENCE

Session 1 – 6th October 2010

Background, Demand and Value for Money

- Definition of Residential Care
- Overview of the situation in Leeds and the influences for change long and short term, including demand. Evidence to support the need for change. Implications of no change.
- Cost of service provision and Value for Money – To include comparative cost information for the provision of council services compared to the private sector and the reason for these differences plus details of current inefficiencies in the system which need to be resolved.
- Comparative service/benchmarking data with other large authorities.
- Future Commissioning/Decommissioning outcomes
- Current State of Council Owned Buildings. Capital/Revenue expenditure requirement for renovation and maintenance and to compete with the private sector.
- Influence of Supported Independent Living (Extra Care Housing, Homecare and Reablement)

Session 2 –10th November 2010

- Residential Care Strategy for Older People – Scheduled for Executive Board Meeting December 2010.
- Potential impact of Government Spending Review 20th October 2010.
- Change management process - Residents and Families, Staff, Timescales and Consultation.
- Health Service - Direct discharge into residential care without a further period of recovery of assessment. Budget impact and proposals to restore good practice. (With reference to period 3 budget report Exec Board July 2010.)

There is a range of available approaches to evidence gathering which the Board could seek to adopt as part of the scrutiny inquiry process. Approaches include:

- Submission of documentation and reports
- Discussion with key stakeholders
- Visits to selected establishments, as appropriate, to engage with service users and staff
- Visits to and/or discussions with other organisations identified as delivering best practice, as appropriate

4.0 WITNESSES

4.1 The following witnesses have been identified as possible contributors to the Inquiry:

Executive Board Member (Adult Health and Social Care)
 Director of Adult Social Services
 Deputy Director of Adult Social Services – Strategic Commissioning
 Health Service Representatives
 Adult Social Care Programme Manger(s)
 Residential Care Service Users and Staff involved in providing residential care
 Service Delivery Experts from Other authorities.

5.0 SUBMISSION OF EVIDENCE

5.1 The Board has agreed that the inquiry will proceed through formal Board meetings when evidence will be considered and key witnesses questioned.

6.0 POST INQUIRY REPORT MONITORING ARRANGEMENTS

6.1 Following the completion of the Scrutiny inquiry and the publication of the final inquiry report and recommendations, the implementation of the agreed recommendations will be monitored by the Adult Social Care Scrutiny Board (or its successor) or a specific working group as stipulated by the board.

6.2 The final inquiry report will include information on the detailed arrangements for how the implementation of recommendations will be monitored.

7.0 MEASURES OF SUCCESS

7.1 It is important to consider how the Scrutiny Board will deem if their inquiry has been successful in making a difference to local people. Some measures of success may be obvious at the initial stages of an inquiry and can be included in these terms of reference. Other measures of success may become apparent as the inquiry progresses and discussions take place.

8.0 RECOMMENDATIONS

The Adult Social Care Scrutiny Board is recommended to:

8.1 Note the information contained within this report, make further recommendation to update the terms of reference where necessary and agree the terms of reference for the Future of Residential Care Provision for Older People in Leeds inquiry.

8.2 Note that the terms of reference may incorporate additional information during the inquiry should the working group or the Adult Social Care Scrutiny Board identify any further scope for inquiry within the area of Residential Care Services.

9.0 BACKGROUND PAPERS

None